# Carlisle Public School

FY25 Budget Hearing 12-12-23

Version 2.1



#### Recent Budgetary Context

- At the end of FY20
  - CPS returned approximately \$213k to the Town
  - Prepared a level funded budget for FY21
- At the end of FY21
  - CPS returned approximately \$120k to the Town
  - Prepared an FY22 budget with a 4.3% increase over FY21
    - By utilizing ESSER funds moving from a 5.1% increase to a 4.3% increase
- FY22
  - No balance at end of FY22
    - School was able to cover closing costs from EDCO
    - Covered the installation of water treatment system
    - Paid the late Ameresco bill for power credits
  - Negotiated a new 3 year contract with CTA (FY25 contains 2% salary increase)
  - Increased K fees for FY23
  - The town received a rebate from CASE Collaborative based upon over payment of \$31K
  - Developed an FY23 budget with a 3.07% increase
  - Continue to work towards a CAGR of under 3%
- FY23
  - Developed an FY24 budget proposal with a 3.02% increase
  - Maintained a 10 year CAGR of 2.48%
  - Increased K fees for FY24 \$2,450
  - No excess at the end of FY23, available funds utilized for new UPS unit
  - Multiple capital projects funded by Town
    - Wilkins HVAC, WWTF MUA, Kitchen Refrigeration, Corey Auditorium Lighting, Internal Cameras
- FY24
  - Developed FY25 Budget with a 3.75% increase. 10 year CAGR of 2.42%

#### **District Comparison**

#### Updated 11/23

| COMMUNITY               | Carlisle<br>FY22 (K-8) | Bedford<br>FY22 (K-12) | Concord<br>FY22 (K-8)                 | Dover<br>FY22 (K-6) | Harvard<br>FY22 (K-12)                        | Lincoln<br>FY22 (K-8) | Sherborn<br>FY22 (K-6) | Sudbury<br>FY22 (K-8) |
|-------------------------|------------------------|------------------------|---------------------------------------|---------------------|---|-----------------------|------------------------|-----------------------|
|                         |                        | 1 122 (10 12)          | 1122 (110)                            | 1 122 (100)         | 1 122 (10 12)                                 | 1 122 (100)           | 1 122 (100)            | 1 122 (100)           |
| Students                | 629.5                  | 2686.4                 | 2030.2                                | 507.9               | 1094.3  | 1097.9                | 408.6                  | 2583.2                |
|                         |                        |                        |                                       |                     |   |                       |                        |                       |
| General Fund            | \$13,266,793           | \$53,340,541           | \$46,562,494                          | \$11,843,326        | \$18,155,825                                  | \$14,885,060          | \$8,349,968            | \$49,566,168          |
|                         |                        |                        |                                       |                     |   |                       |                        |                       |
| Grants,                 |                        |                        |                                       |                     |   |                       |                        |                       |
| Revolving &<br>Other \$ | \$994,577              | \$6,059,797            | \$3,831,329                           | \$848,104           | \$6,457,630                                   | \$18,694,904          | \$638,138              | \$3,260,771           |
| Other #                 | Ş334,37 <i>1</i>       | ψο,οοο,τοτ             | ψ0,001,020                            | ψοτο, τοτ           | ψο, το 1,000                                  | Ψ10,004,304           | ψοσο, 1σο              | ψ0,200,771            |
| Total \$                | \$14,261,370           | \$59,400,338           | \$50,393,823                          | \$12,691,430        | \$24,613,455                                  | \$33,579,964          | \$8,988,106            | \$52,826,939          |
| ,                       | ψ1 1,202,07 C          | 400,000,000            | , , , , , , , , , , , , , , , , , , , | <b>,</b> ,,         | <b>4</b> = 2 <b>,</b> 22 <b>,</b> 22 <b>,</b> | , , ,                 | 40,000,000             | <b>,</b> ,,,          |
| PerPupil Cost           | \$22,655.08            | \$22,111.50            | \$24,822.10                           | \$24,988.05         | \$22,492.42                                   | \$30,585.63           | \$21,997.32            | \$20,450.19           |
|                         |                        |                        |                                       |                     |   |                       |                        |                       |
| Administrative          |                        |                        |                                       |                     |   |                       |                        |                       |
| & Instructional         | 0.000                  | 8.89%                  | 9.77%                                 | 10.67%              | 8.12%   | 12.18%                | 10.49%                 | 40 OE9/               |
| Leadership              | 8.66%                  | 0.09%                  | 9.77%                                 | 10.07 %             | 0.12%   | 12.10%                | 10.49%                 | 10.95%                |
| Direct Service to       |                        |                        |                                       |                     |   |                       |                        |                       |
| Students                | 70.68%                 | 63.47%                 | 66.60%                                | 51.18%              | 57.60%  | 59.55%                | 62.41%                 | 65.24%                |
|                         |                        |                        |                                       |                     |   |                       |                        |                       |
|                         | 4 32%                  | 9.09%                  | 7.56%                                 | 16.67%              | 12.90%  | 6.65%                 | 6.77%                  | 3.49%                 |
|                         | 70.68%<br>4.32%        | 63.47%<br>9.09%        | 66.60%<br>7.56%                       | 51.18%<br>16.67%    | 57.60%<br>12.90%                              | 59.55%<br>6.65%       | 62.41%<br>6.77%        |                       |

# CPS Projected Student Enrollment

| Grade | 2019-20 | 2020-21 | 2021-<br>2022 | 2022-23 | 2023-24 | 2024-25 |
|-------|---------|---------|---------------|---------|---------|---------|
| Pre-K | 14      | 15      | 15            | 12      | 15      | 15      |
| K     | 52      | 53      | 76            | 63      | 69      | 68-70   |
| 1     | 61      | 52      | 59            | 77      | 61      | 69-70   |
| 2     | 66      | 63      | 53            | 60      | 80      | 61-63   |
| 3     | 68      | 68      | 71            | 57      | 61      | 80-81   |
| 4     | 64      | 68      | 68            | 69      | 58      | 61-62   |
| 5     | 65      | 60      | 71            | 65      | 70      | 58-60   |
| 6     | 77      | 68      | 61            | 72      | 64      | 70-72   |
| 7     | 66      | 79      | 67            | 62      | 72      | 64-66   |
| 8     | 73      | 67      | 82            | 69      | 61      | 72-73   |
|       |         |         |               |         |         |         |
| Total | 606     | 593     | 623           | 606     | 611     | 618-632 |

# **CPS Projected Sections**

| Grade          | Actual Grade Sizes 23-24 | Actual<br>Sections 23-<br>24 | Average<br>Class sizes<br>23-24 | Projected Class<br>Size 24-25 | Projected<br>Class<br>Sections 24-<br>25 | Average<br>Class sizes<br>2024-2025 |
|----------------|--------------------------|------------------------------|---------------------------------|-------------------------------|--|-------------------------------------|
|                |                          |                              |                                 |                               |  |                                     |
| Pre-K          | 15                       | 1                            |                                 |                               | 1  | 15                                  |
| Kindergarten   | 69                       | 4                            | 17                              | 68-70                         | 4  | 17                                  |
| First          | 61                       | 4                            | 15                              | 69-70                         | 4  | 18                                  |
| Second         | 80                       | 4                            | 20                              | 61-63                         | 4  | 16                                  |
| Pre-K - 2      | 225                      | 13                           | 17                              | 213-218                       | 13                                       | Guideline<18                        |
| Th:I           | C1                       | 4                            | 4.5                             | 00.04                         | 1  | 20                                  |
| Third          | 61                       | 4                            |                                 |                               | 4  | 20                                  |
| Fourth         | 58                       | 3                            |                                 |                               | 3  | 20                                  |
| Fifth          | 70                       | 4                            | 17                              |                               | 4  | 15                                  |
| 3 - 5          | 189                      | 11                           | 17                              | 199-203                       | 11                                       | Guideline<21                        |
| Sixth          | 64                       | 4                            | 16                              | 70-72                         | 4  | 18                                  |
| Seventh        | 72                       | 4                            | 18                              | 64-66                         | 4  | 16                                  |
| Eighth         | 61                       | 4                            | 15                              | 72-73                         | 4  | 19                                  |
| 6 - 8          | 197                      | 12                           | 16                              | 206-211                       | 12                                       |                                     |
| Total          |                          |                              |                                 |                               |  |                                     |
| (Pre-K-8)      | 611                      | 36                           | 17                              | 618-632                       | 36                                       |                                     |
| Total sections |                          | 36                           |                                 |                               | 36                                       |                                     |

# **CPS Projected Staffing**

|                     | Staffing FY24 FTEs | Projected Staffing FY25 |
|---------------------|--------------------|-------------------------|
| Department          |                    |                         |
|                     |                    |                         |
| Regular Education   | 47.4               | 47.9                    |
| Special Education   | 19.6               | 19.8                    |
| Student Services    | 5                  | 5                       |
| Administration      | 7                  | 7                       |
| Admin Support       | 6                  | 6                       |
|                     |                    |                         |
| Educational Support | 30.8               | 31                      |
| Facilities          | 7                  | 7                       |
| Cafeteria           | 6                  | 6                       |
| Recess Support      | 2                  | 2                       |

# Key Budget Drivers FY25

- Personnel obligations and increases (steps, lanes, COLA) account for a 4% increase in the budget.
- Salaries make up 82% of budget.
- Increase in Federal grant funding use (ESSER III)
- Continued utilization of student fees, approximately \$263K overall.
- Projected increases in transportation costs.
   Currently developing bid documents.
- A 15% Decrease in Out Of District tuitions
- Other considerations, needs and requests.

#### Additional Considerations for FY25 Budget

Literacy Instructional Support Grades 3-6

Adjustment to Paraprofessional Compensation

Math Specialist (Instructional Support)

Additional Elementary Teacher

Additional SLP Support

#### Additions Incorporated Into FY25 Budget Proposal

#### Additional Literacy Support

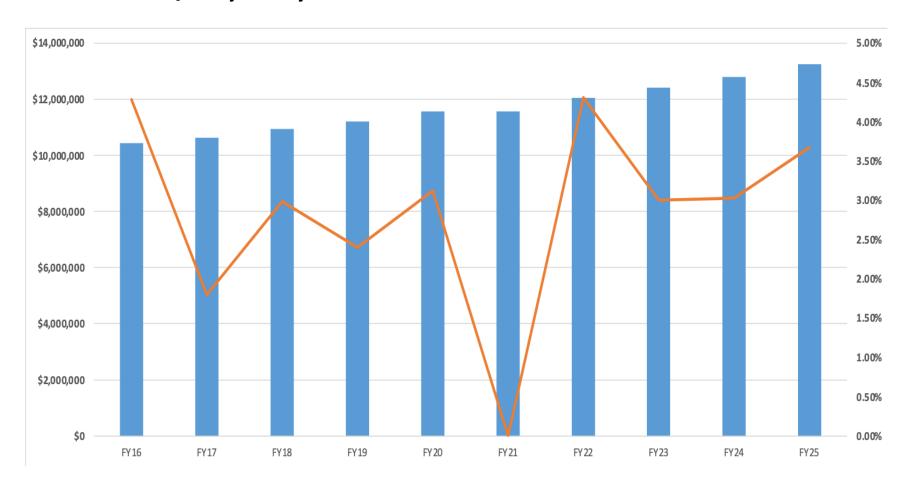
- To support students and address performance gaps identified among classes 3-6.
- Downsized to part-time. Estimated cost \$45K

#### Adjustment of paraprofessional wage scale

- To maintain competitive wage structure to attract and maintain quality staff.
- Downsized to reflect constraints. Estimated cost of proposed adjustment \$45K

### FY25 Budget Proposal

\$13,264,357 = 3.68% increase over FY24



10 Year CAGR = 2.42%

## CPS YOY Budget Detail

|                                 |                              | % of Total |                                  |                                | % of Total | Year<br>over<br>Year % |
|---------------------------------|------------------------------|------------|----------------------------------|--------------------------------|------------|------------------------|
|                                 | FY24 Budget                  | Budget     |                                  | FY25 Budget                    | Budget     | Change                 |
| Staffing Expenses (Compensation |                              |            | Staffing Expenses (Compensation) |                                |            |                        |
| Regular Education               | \$ 6,414,389                 | 47%        | Regular Education                | \$ 6,676,740                   | 47%        | 49                     |
| Special Education               | \$ 3,289,771                 | 24%        | Special Education                | \$ 3,513,924                   | 25%        | 79                     |
| Student Services                | \$ 163,003                   | 1%         | Student Services                 | \$ 166,263                     | 1%         | 29                     |
| Administration                  | \$ 582,416                   | 4%         | Administration                   | \$ 600,711                     | 4%         | 39                     |
| Facilities                      | \$ 547,874                   | 4%         | Facilities                       | \$ 564,571                     | 4%         | 39                     |
| Substitutes/Leave               | \$ 133,556                   | 1%         | Substitutes/Leave                | \$ 136,895                     | 1%         | 29                     |
| Other                           | \$ -                         | 0%         | Other                            | \$ -                           | 0%         | #DIV/0                 |
| TOTAL STAFFING                  | \$11,131,010                 | 82%        | TOTAL STAFFING                   | \$ 11,659,105                  | 82%        | 5                      |
| SPED (Non-Staffing)             |                              |            | SPED (Non-Staffing)              |                                |            |                        |
| OOD Tuition                     | \$ 292,353                   | 2%         | OOD Tuition                      | \$ 307,822                     | 2%         | 59                     |
| Contracted Services             | \$ 73,027                    | 1%         | Contracted Services              | \$ 74,853                      | 1%         | 29                     |
| Transportation (CASE)           | \$ 203,359                   | 1%         | Transportation (CASE)            | \$ 208,443                     | 1%         | 39                     |
| Supplies & Other                | \$ 17,151                    | 0%         | Supplies & Other                 | \$ 17,580                      |            | 29                     |
| TOTAL SPED (NON-STAFFING)       | \$ 585,891                   | 4%         | TOTAL SPED (NON-STAFFING)        | \$ 608,698                     | 4%         | 4                      |
| Facilities                      |                              |            | Facilities                       |                                |            |                        |
| Electricity/Utilities           | \$ 212,790                   | 2%         | Electricity/Utilities            | \$ 218,110                     | 2%         | 2                      |
| Gas Heat                        | \$ 88,396                    | 1%         | Gas Heat                         | \$ 90,606                      | 1%         | 2                      |
| Water/Waste                     | \$ 93,019                    | 1%         | Water/Waste                      | \$ 95,344                      | 1%         | 29                     |
| Maintenance & Repairs           | \$ 172,508                   | 1%         | Maintenance & Repairs            | \$ 205,629                     | 1%         | 199                    |
| Supplies & Other                | \$ 33,095                    | 0%         | Supplies & Other                 | \$ 33,922                      | 0%         | 39                     |
| TOTAL FACILITIES                | \$ 599,807                   | 4%         | TOTAL FACILITIES                 | \$ 643,611                     | 5%         | 79                     |
| Information Technology          |                              |            | Information Technology           |                                |            |                        |
| Hardware                        | \$ 182,116                   | 1%         | Hardware                         | \$ 186,669                     |            | 29                     |
| Software                        | \$ 17,398                    | 0%         | Software                         | \$ 17,833                      | 0%         | 29                     |
| TOTAL IT                        | \$ 199,515                   | 1%         | TOTAL IT                         | \$ 204,503                     | 1%         | 29                     |
| TRANSPORTATION (BUSES)          | \$ 460,845                   | 3%         | TRANSPORTATION (BUSES)           | \$ 497,713                     | 4%         | 89                     |
| CURRICULUM & MATERIALS          | \$ 166,948                   | 1%         | CURRICULUM & MATERIALS           | \$ 145,122                     | 1%         | -139                   |
| STAFF TRAINING & DEVELOPMEN     | \$ 168,288                   | 1%         | STAFF TRAINING & DEVELOPMEN      | \$ 172,495                     | 1%         | 29                     |
| EARLY RETIREMENT                | \$ 49,933                    | 0%         | EARLY RETIREMENT                 | \$ 51,181                      | 0%         | 39                     |
|                                 |                              |            |                                  |                                |            |                        |
| LEGAL                           | \$ 5,253                     | 0%         | LEGAL                            | \$ 5,384                       | 0%         | 29                     |
| MISC (TRAVEL, DUES, ETC.)       | \$ 79,626                    | 1%         | MISC (TRAVEL, DUES, ETC.)        | \$ 88,564                      | 1%         | 111                    |
| Contingency                     |                              |            | Contingency                      |                                |            |                        |
| SPED                            | \$ 175,376                   | 1%         | SPED                             | \$ 90,000.00                   |            | -49                    |
| Subs                            | \$ -                         | 0%         | Subs                             | \$ -                           | 0%         | #DIV/0                 |
| TOTAL CONTINGENCY               | \$ 175,376                   | 1%         | TOTAL CONTINGENCY                | \$ 90,000.00                   | 1%         | -499                   |
| TOTAL BUDGET (ALL FUNDS)        | \$13,622,491<br>\$13.622,491 | 100%       | TOTAL BUDGET (ALL FUNDS)         | \$ 14,166,375<br>\$ 14.175.375 | 100%       | 4                      |
| Budget Offsets                  | ,                            |            | Budget Offsets                   | ,,                             |            |                        |
| Student Fees                    | \$ (283,357)                 |            | Student Fees                     | \$ (263,000.00)                | 1          | -79                    |
| Grants                          | \$ (307,758)                 |            | Grants                           | \$ (362,262.00)                |            | 189                    |
| Circuit Breaker                 | \$ (237,279)                 |            | Circuit Breaker                  | \$ (261,774.00)                |            | 10                     |
| Other                           | \$ -                         |            | Other                            | \$ (14,982.00)                 |            | #DIV/0                 |
| TOTAL OFFSETS                   | \$ (828,394)                 |            | TOTAL OFFSETS                    | \$ (902,018.00)                |            | 9                      |
| TOTAL TOWN FUNDED               | \$12,794,097<br>\$12,794,097 | 94%        | TOTAL TOWN FUNDED                | \$ 13,264,357<br>\$ 13,264,357 | 94%        | 3.68                   |

#### **Capital Requests**

#### **Proposed Five Year Capital Plan**

| Dept | Location                                |   | FY25  |   | FY26  | 4   | FY27  |   | FY28   | FY29  | Notes   |
|------|---|---|---|---|---|---|---|---|--|---|---|
| CPS  | CPS                                     |   |   |   |   | \$  | 600,000   |   |  |   | Pending engineering analysis  |
| CPS  | Wilkins                                 |   |   |   |   | \$  | 150,000   |   |  |   | Split into two years (FY27-28)  |
| CPS  | Robbins                                 |   |   |   |   |   |   | \$  | 150,000  |   | Split into two years (FY27-28)  |
| CPS  | Corey/Grant                             |   |   |   |   | \$  | 125,000   |   |  |   | Estimate placeholder  |
| CPS  | Corey                                   |   |   |   |   |   |   | \$  | 50,000   |   | Estimate placeholder  |
| CPS  | Grounds                                 | \$  | 85,000  |   |   |   |   |   |  |   | Proposed Ford F150 Lightning  |
| CPS  | Courtyard                               | \$  | 50,000  |   |   |   |   |   |  |   | Coordinate with the DPW to reduce costs   |
| CPS  | CPS                                     | \$  | 25,000  |   |   |   |   |   |  |   | Regular maintenance that protects roof  |
| CPS  | Courtyard                               | \$  | 50,000  |   |   |   |   |   |  |   | Modernize and reduce operating costs  |
| CPS  | CPS                                     |   |   | \$  | 112,000   | \$  | 31,000  |   |  |   | Switches, Access Points, storage, servers   |
|      | CPS | CPS CPS CPS Wilkins CPS Robbins CPS Corey/Grant CPS Corey CPS Grounds CPS Courtyard CPS CPS CPS CPS CPS COurtyard | CPS CPS  CPS Wilkins  CPS Robbins  CPS Corey/Grant  CPS Corey  CPS Grounds \$  CPS Courtyard \$  CPS CPS Courtyard \$  CPS CPS COurtyard \$ | CPS         CPS           CPS         Wilkins           CPS         Robbins           CPS         Corey/Grant           CPS         Corey           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         CPS         \$ 25,000           CPS         Courtyard         \$ 50,000 | CPS         CPS           CPS         Wilkins           CPS         Robbins           CPS         Corey/Grant           CPS         Corey           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         CPS         \$ 25,000           CPS         Courtyard         \$ 50,000 | CPS         CPS           CPS         Wilkins           CPS         Robbins           CPS         Corey/Grant           CPS         Corey           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         CPS         \$ 25,000           CPS         Courtyard         \$ 50,000 | CPS         CPS         \$           CPS         Wilkins         \$           CPS         Robbins         \$           CPS         Corey/Grant         \$           CPS         Corey         \$           CPS         Grounds         \$           CPS         Courtyard         \$           CPS         CPS         \$           CPS         Courtyard         \$ | CPS         CPS         \$ 600,000           CPS         Wilkins         \$ 150,000           CPS         Robbins         \$ 125,000           CPS         Corey/Grant         \$ 125,000           CPS         Corey         \$ 50,000           CPS         Courtyard         \$ 50,000           CPS         Courtyard         \$ 50,000 | CPS         CPS         \$ 600,000           CPS         Wilkins         \$ 150,000           CPS         Robbins         \$           CPS         Corey/Grant         \$ 125,000           CPS         Corey         \$           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         CPS         \$ 25,000           CPS         Courtyard         \$ 50,000 | CPS         CPS         \$ 600,000           CPS         Wilkins         \$ 150,000           CPS         Robbins         \$ 150,000           CPS         Corey/Grant         \$ 125,000           CPS         Corey         \$ 50,000           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         Courtyard         \$ 50,000           CPS         Courtyard         \$ 50,000 | CPS         CPS         \$ 600,000           CPS         Wilkins         \$ 150,000           CPS         Robbins         \$ 150,000           CPS         Corey/Grant         \$ 125,000           CPS         Corey         \$ 50,000           CPS         Grounds         \$ 85,000           CPS         Courtyard         \$ 50,000           CPS         Courtyard         \$ 50,000           CPS         Courtyard         \$ 50,000 |